

Leading High Performing Teams Half-day workshop for leaders

A working environment where an individual feels psychologically safe elicits confidence, and therefore drives creativity, proactivity, and eagerness to share information with others.

In our fast-paced working world, we need teams and team members who are able to innovate and collaborate, flexing in the face of changing circumstances and demands. Research demonstrates that a particular attribute of team culture is most important for enabling this type of high performance – a quality called "psychological safety".

More than just supporting people's wellbeing, psychological safety refers to "a shared belief that the team is safe for interpersonal risk taking."* It is only when there is this type of safety within a team that team members will bring their most innovative and courageous ideas, ask insightful questions, offer valuable feedback, and speak up rather than stay quiet. Research from a range of organisations—from hospitals to Google—demonstrate the unique value of psychological safety to improve team performance.

ABOUT THE TRAINING:

While all people in a team have a part to play in creating a culture of high performance, leaders play a crucial role in setting the tone and the conditions for psychological safety. Umbrella's *Leading High Performing Teams* workshop gives leaders greater clarity on the behaviours which help and hinder in building a high performing team culture, and practical skills to put into action immediately.

WORKSHOP OBJECTIVES:

- 1. Understand what psychological safety is and why it is so important for a high performing team.
- 2. Recognise what happens in your brain when you are (or are not) feeling psychologically safe.
- Use insights from psychological research to review the best ways you can boost psychological safety to build a high performing team through:
 - emotion regulation skills
 - building trust
 - developing high quality connections
 - supportive leadership
 - values-driven behaviour.
- 4. Create an action plan to help you recognise the things you do well and pick up new helpful strategies.

The training has been developed from best-practice research in organisational and positive psychology. The workshops are facilitated by Umbrella's experienced psychologists who create a safe and supportive environment for learning and trying new ideas.

"Really enjoyed this workshop, plenty of ideas to take away and put into practice with the team."

*Edmondson, A. C. (1999). Psychological safety and learning behaviour in work teams. Administrative Science Quarterly, 44(2), 350-383. doi:10.2307/2666999

FOR MORE INFORMATION OR REFEREE DETAILS, CONTACT:

THE UMBRELLA TEAM - AUCKLAND - TAURANGA - WELLINGTON

T 0800 643 000 E office@umbrella.org.nz W umbrella.org.nz